

Educating the Innovators of the 21st Century



Foro de Presidentes
Harvard University
Cambridge, MA, 3 May 2010



“Clickers”



- no ON/OFF button
- only last “click” counts
- display shows recorded answer

A quick survey...

In my company/university innovation is:

- 1. very important**
- 2. important**
- 3. neither important nor unimportant**
- 4. unimportant**
- 5. totally unimportant**

A quick survey...

My company/university is:

- 1. very innovative**
- 2. somewhat innovative**
- 3. not innovative at all**

Innovation

Innovation

**exploiting new ideas leading to a new product or method
(a change in the thought process for doing something)**

Innovation

innovation requires whole-brain thinking:

- **right-brain imagination and creativity**
- **left-brain logic and planning**

Innovation

how can we foster/teach innovation?

How do we learn?

Think of something you are good at — something that you know you do well.

How do we learn?

Think of something you are good at — something that you know you do well.

How did you become good at this?

How do we learn?

Became good at it by:

- **practicing**
- **doing it**
- **trial and error**
- **getting it wrong at first and learning from mistakes**

How do we learn?

Probably NOT by:

- **being trained**
- **being taught**
- **listening to experts**
- **reading about it**

How do we learn?

Think of something about yourself that you feel good about — a personal attribute or quality.

How do we learn?

Think of something about yourself that you feel good about — a personal attribute or quality.

How do you *know* you that you can feel good about that?

How do we learn?

Feel good because of:

- **reactions of other people**
- **feedback**
- **compliments**
- **seeing the results**

How do we learn?

Doing + Feedback = Successful learning?

How do we learn?

Think of something you *don't* do well — perhaps the result of an unsatisfactory learning experience.

How do we learn?

Think of something you *don't* do well — perhaps the result of an unsatisfactory learning experience.

Write down:

- a) what went wrong when you tried to learn it and
- b) whose fault it was (yours? someone else? whose?)

How do we learn?

What went wrong:

- **lack of motivation**
- **lack of time to make sense of it**
- **fear of failure**
- **couldn't see why it was worth doing**
- **unable to understand before moving on**

How do we learn?

Think of something you *did* learn successfully, but at the time didn't want to learn — something you are now *glad* you learned.

How do we learn?

Think of something you *did* learn successfully, but at the time didn't want to learn — something you are now *glad* you learned.

Write down what kept you at it when your motivation was low.

How do we learn?

What kept you at:

- **need**
- **pressure**

How do we learn?

We learn by:

- **doing**
- **positive feedback**
- **wanting to learn**
- **needing to learn**

How do we learn?

We learn by:

- **doing**
- **positive feedback**
- **wanting to learn**
- **needing to learn**

and how do we teach...?

How we teach...



Outline

- Education



Outline

- Education
- Peer Instruction



Outline

- Education
- Peer Instruction
- Results



Education

lectures focus on delivery of information

A large lecture hall with a professor standing at a podium at the front, addressing a large audience of students seated at desks. The room features a large screen at the front displaying text, and the students are focused on the lecture.

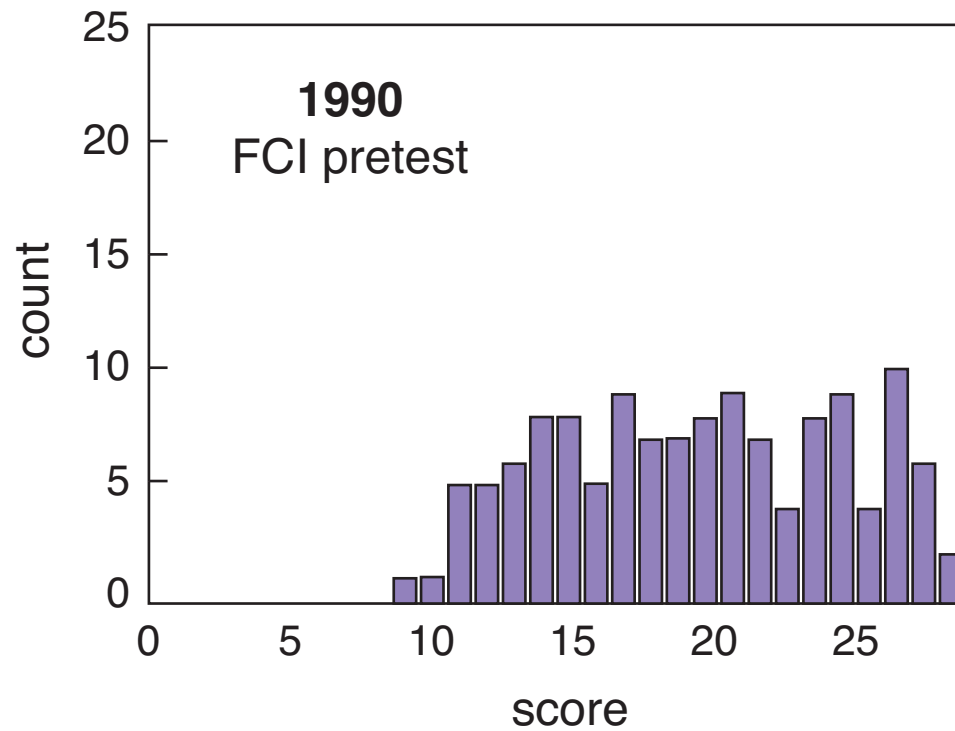
Education

not transfer but assimilation of information is key

A large lecture hall with a professor at a podium and students seated at desks. The room is filled with students, and the professor is standing at the front, addressing the class. The text "not transfer but assimilation of information is key" is overlaid on the image.

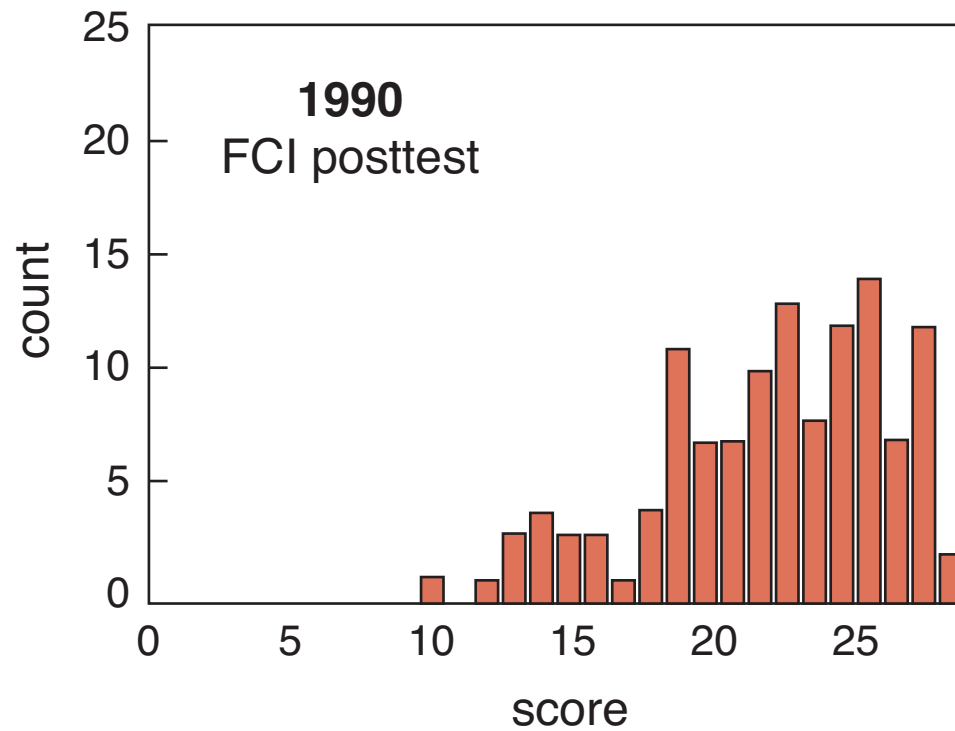
Education

education is not just information transfer



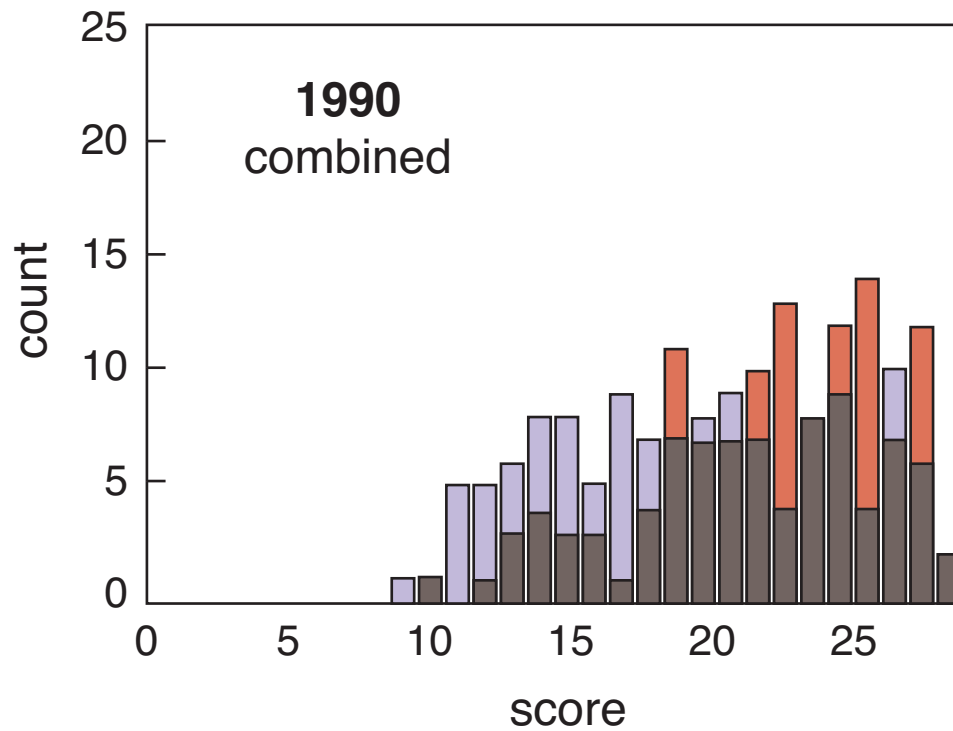
Education

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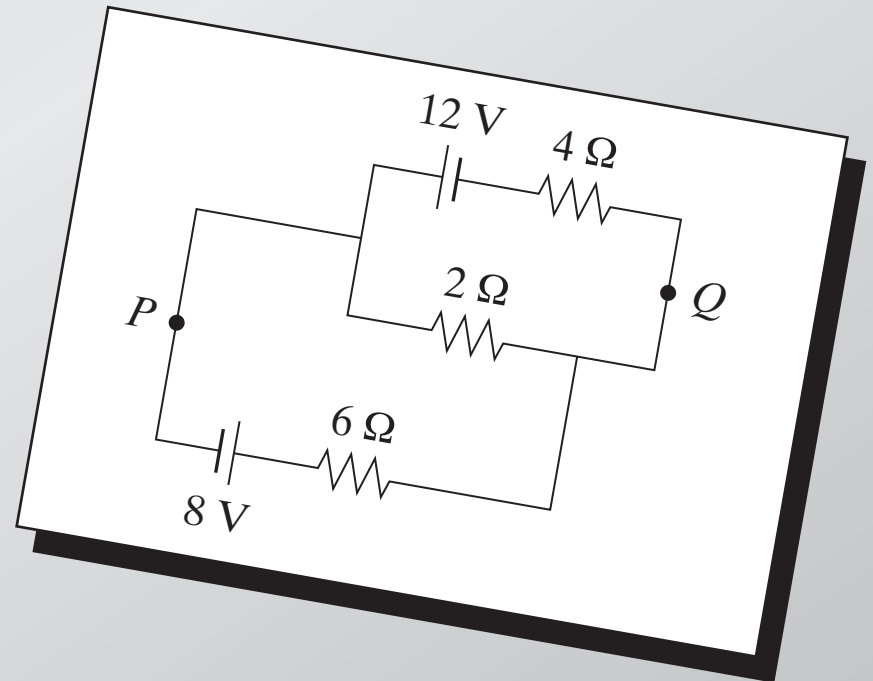
Education

education is not just information transfer



Education

conventional problems misleading



Education

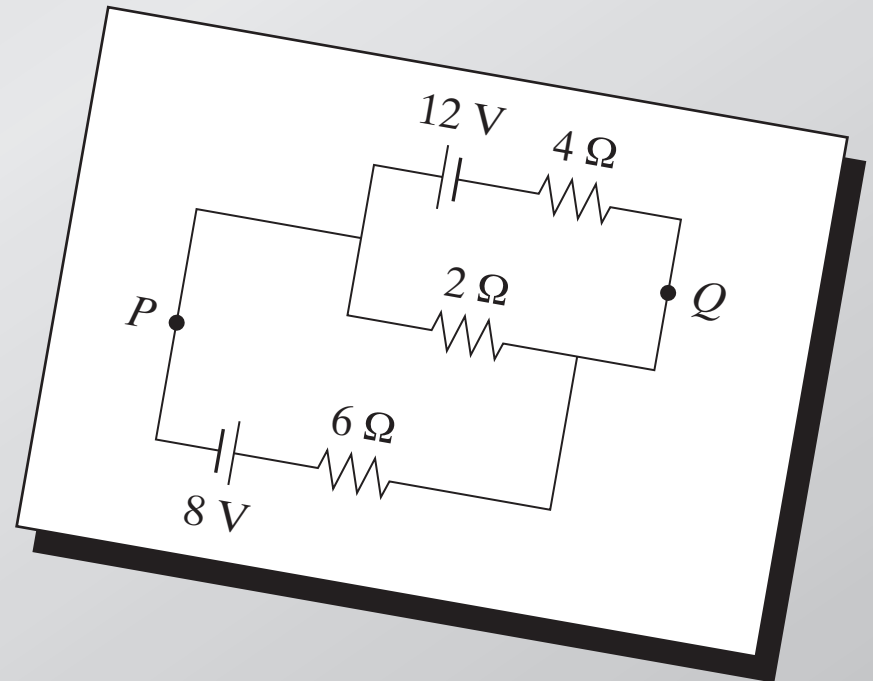
conventional problems misleading

Calculate:

(a) current in $2\text{-}\Omega$ resistor

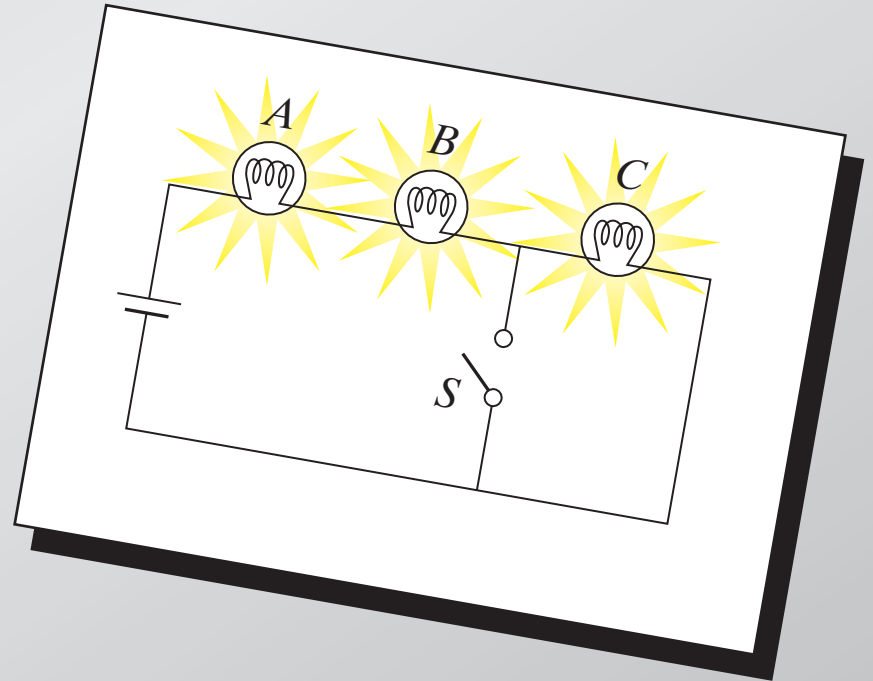
(b) potential difference

between P and Q



Education

are the basic principles understood?

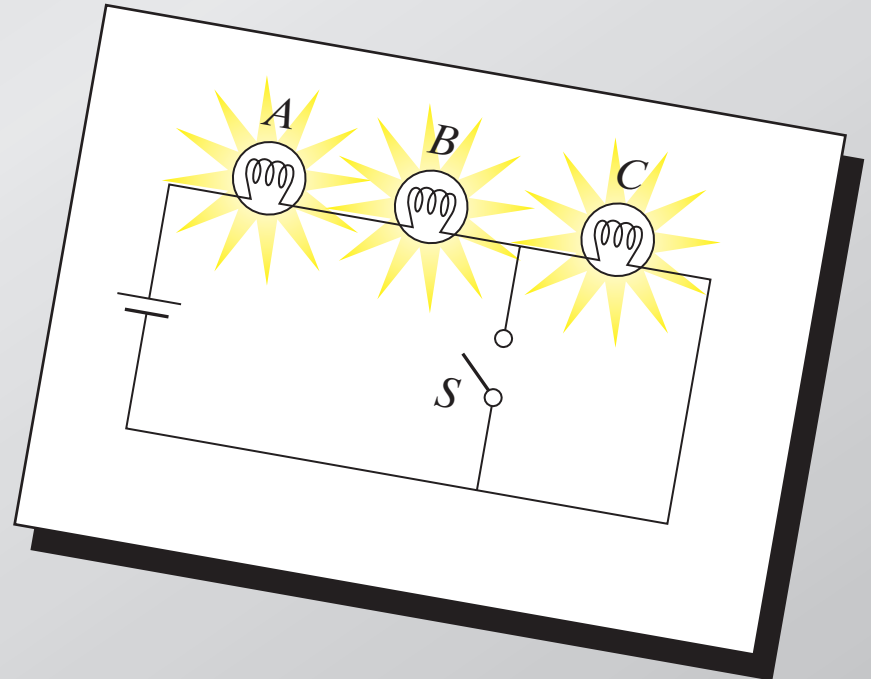


Education

are the basic principles understood?

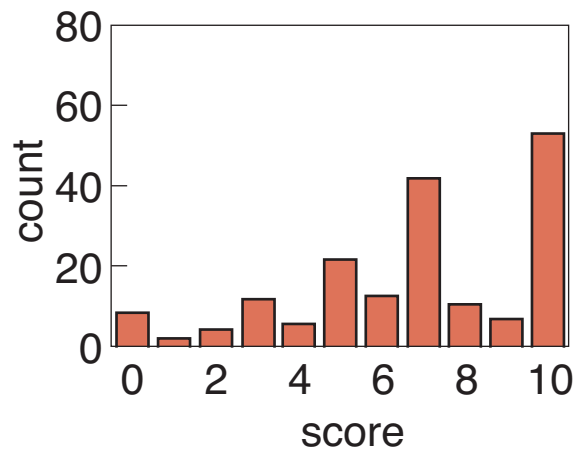
When S is closed, what happens to:

- (a) intensities of A and B ?
- (b) intensity of C ?
- (c) current through battery?
- (d) potential difference across
 A , B , and C ?
- (e) the total power dissipated?

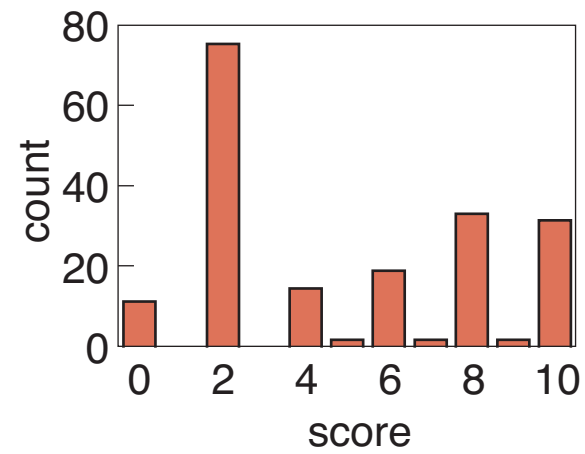


Education

conventional

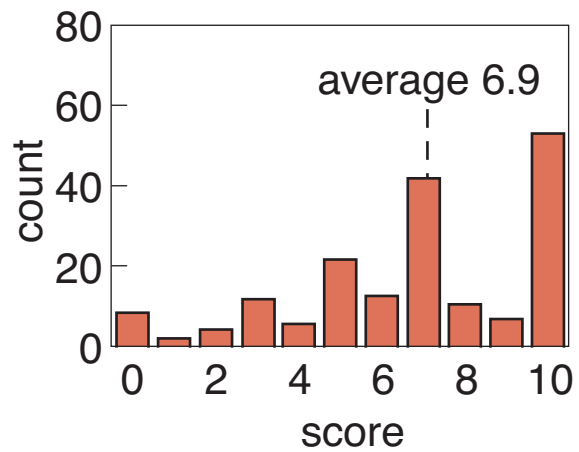


conceptual

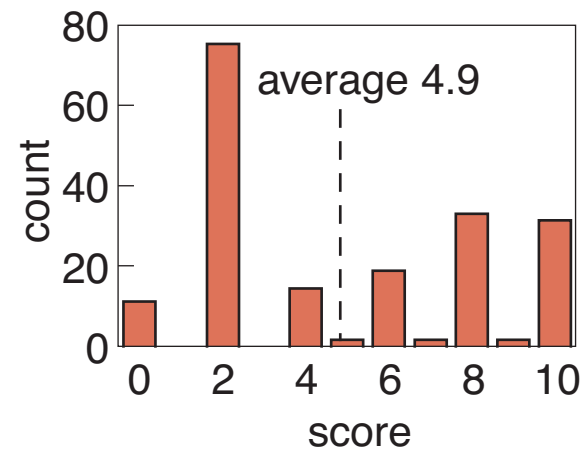


Education

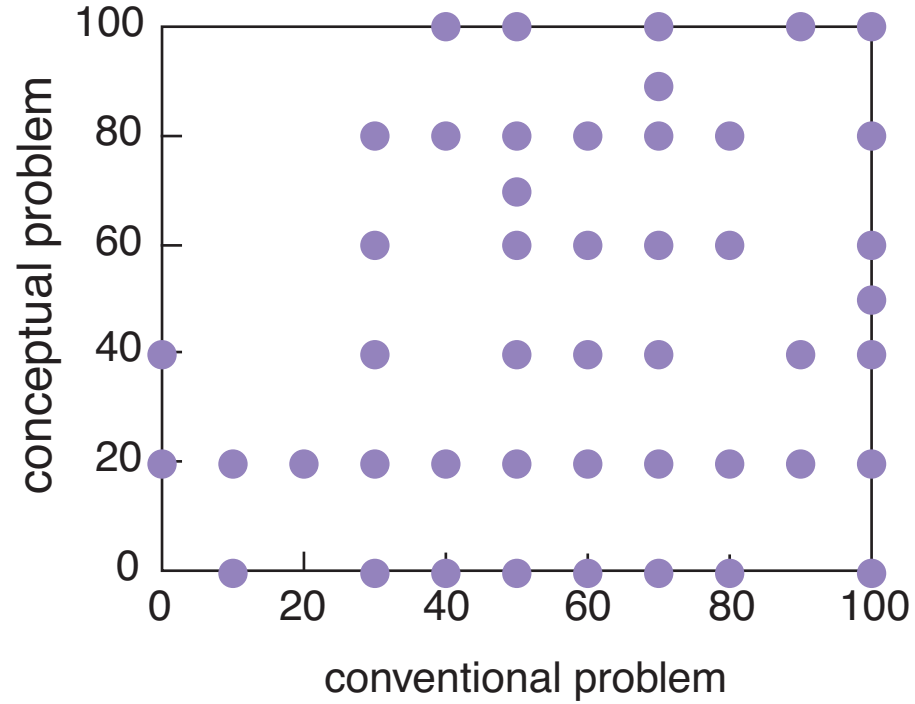
conventional



conceptual



Education



A wide-angle photograph of a large lecture hall. The room is filled with students seated at rows of desks, all facing towards the front. At the front of the room, a lecturer stands behind a podium, addressing the audience. Behind the lecturer is a large projection screen displaying text and a diagram. To the right of the screen, there is a smaller, illuminated display board. The room has a curved ceiling and walls, and the lighting is focused on the stage area.

So what should we do?

Peer Instruction

Give students more responsibility for gathering information...

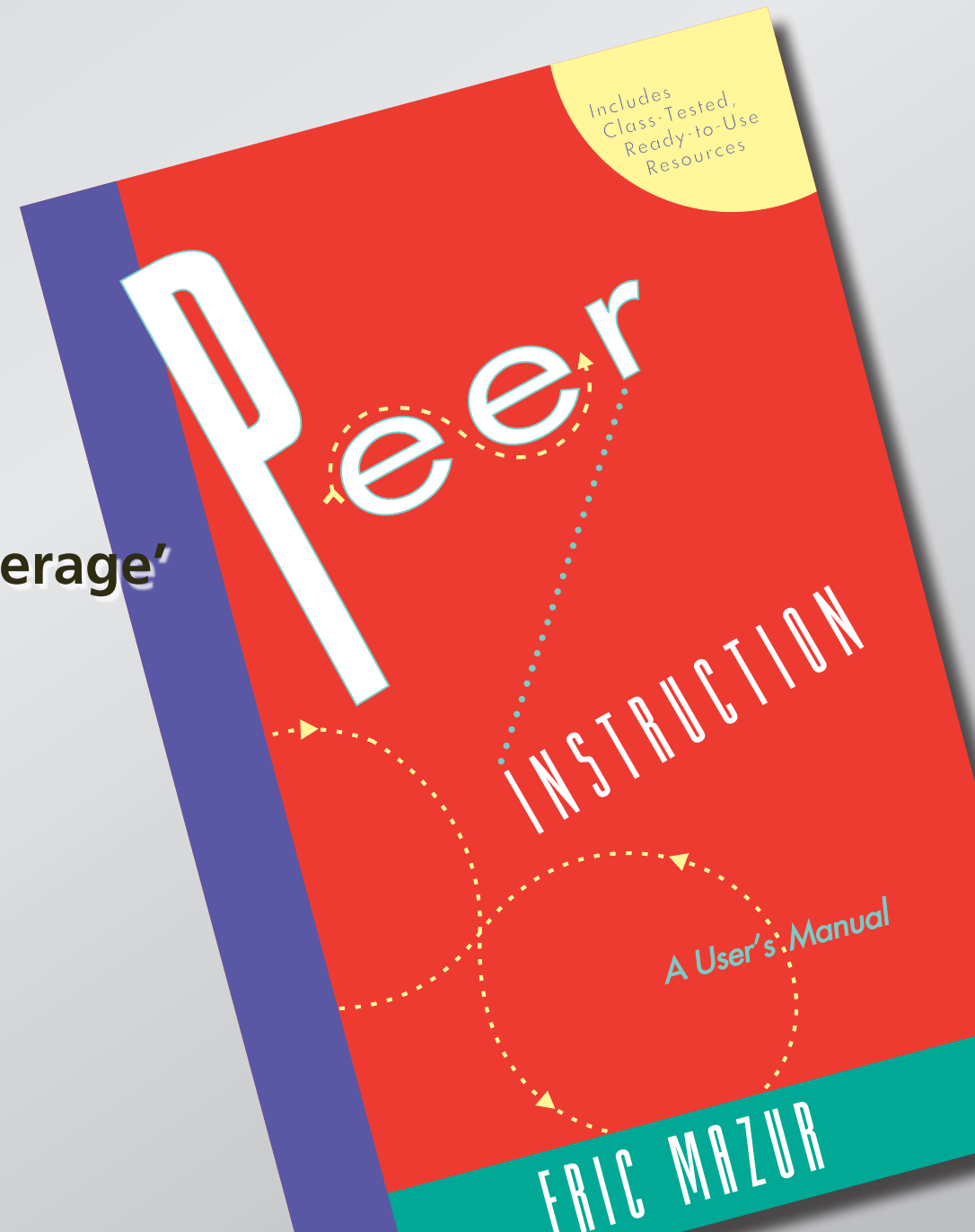
Peer Instruction

**Give students more responsibility for gathering information...
so we can better help them assimilate it.**

Peer Instruction

Main features:

- pre-class reading
- in-class: depth, not 'coverage'
- ConcepTests



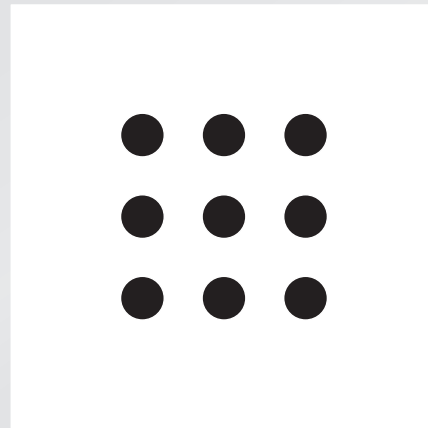
Peer Instruction

ConcepTest:

- 1. Question**
- 2. Thinking**
- 3. Individual answer**
- 4. Peer discussion**
- 5. Revised/Group answer**
- 6. Explanation**

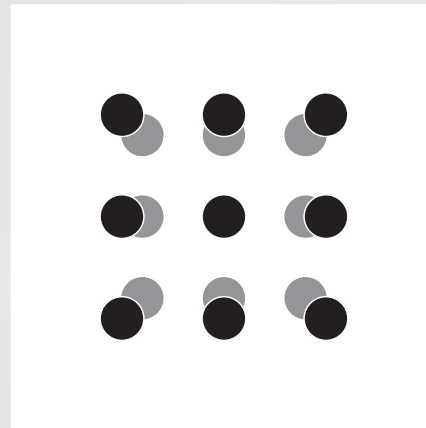
Let's try it!

When metals heat up, they expand because all atoms get farther away from each other.



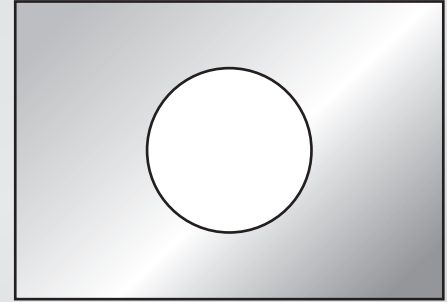
Let's try it!

When metals heat up, they expand because all atoms get farther away from each other.



Let's try it!

Consider a rectangular metal plate with a circular hole in it.

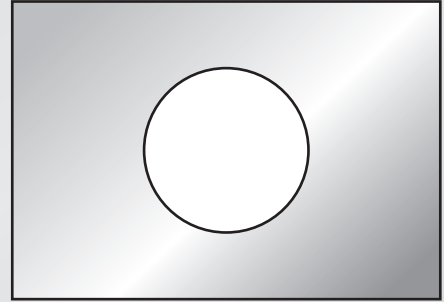


Let's try it!

Consider a rectangular metal plate with a circular hole in it.

When the plate is uniformly heated, the diameter of the hole

1. increases.
2. stays the same.
3. decreases.

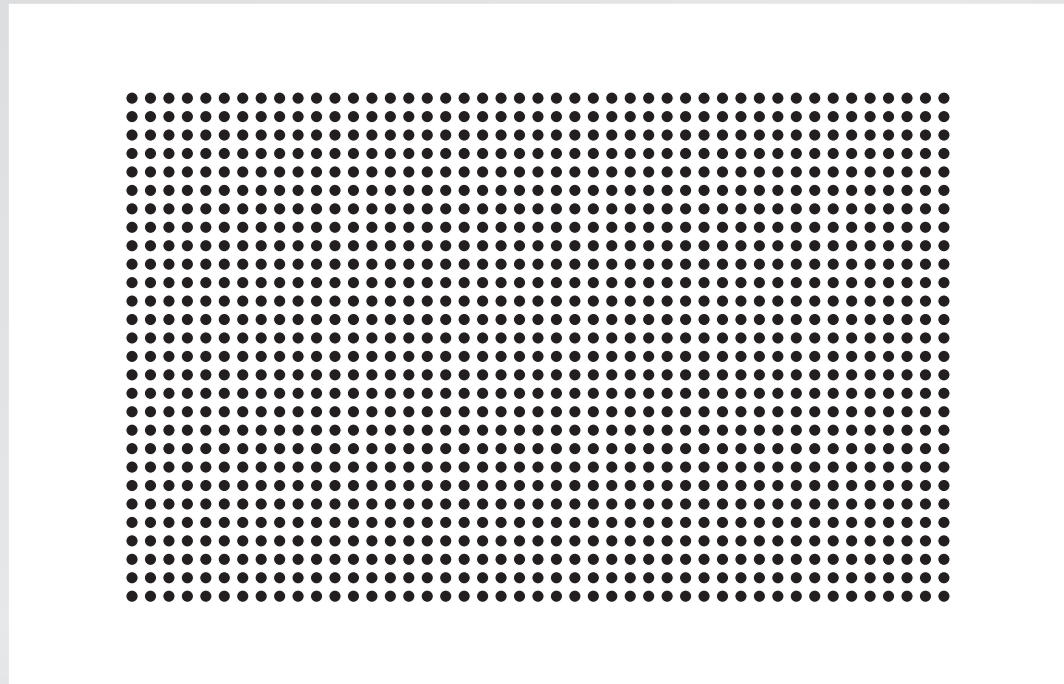


Let's try it!

It's easy to fire up the audience!

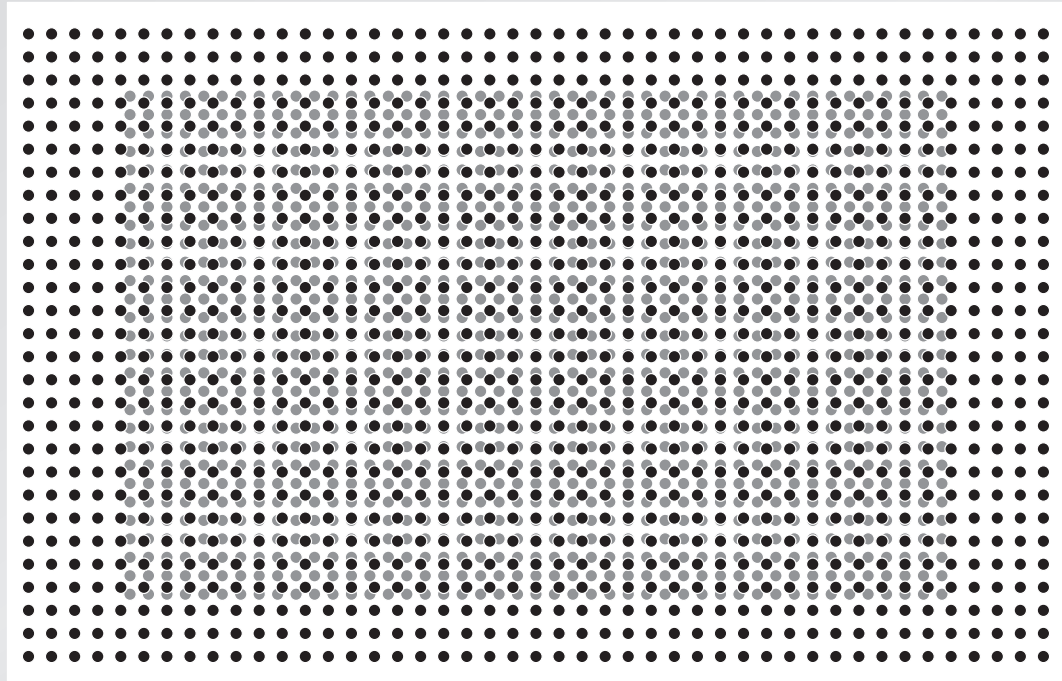
Let's try it!

remember: all atoms must get farther away from each other!



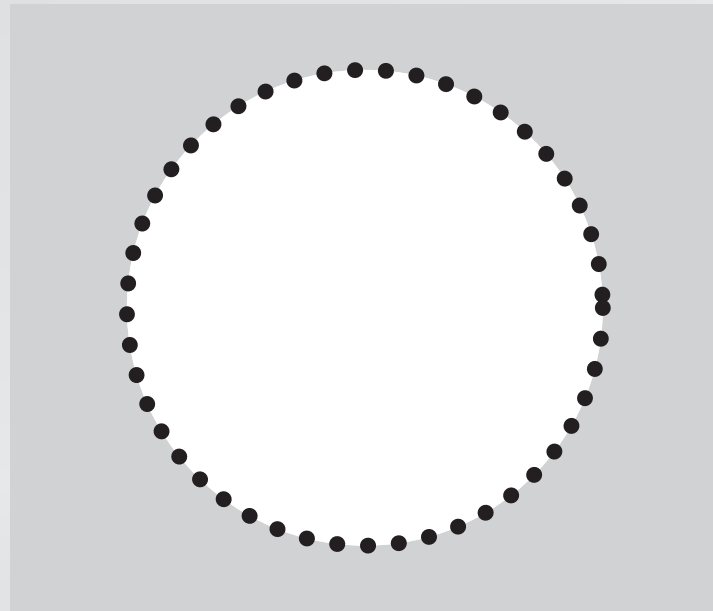
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remember: all atoms must get farther away from each other!



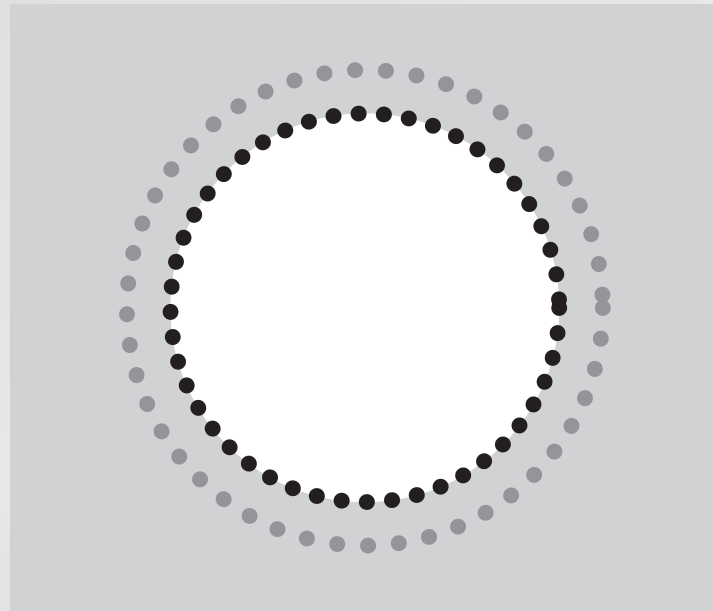
Let's try it!

consider the atoms at the rim of the hole



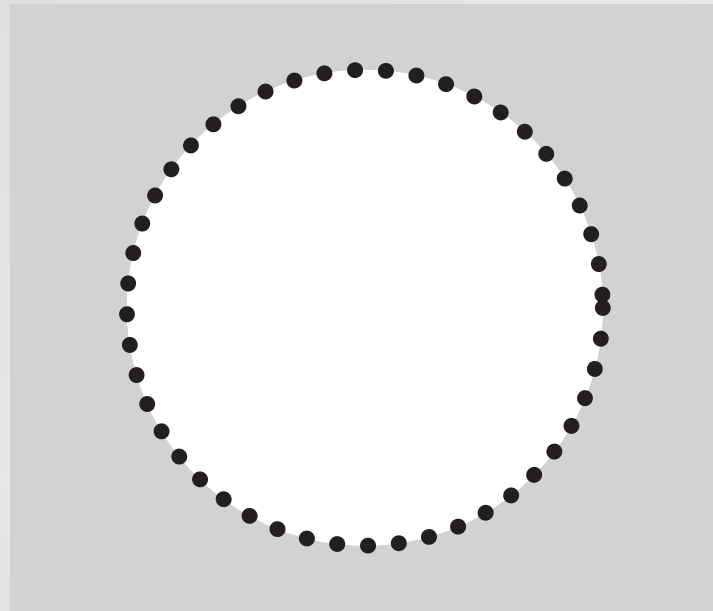
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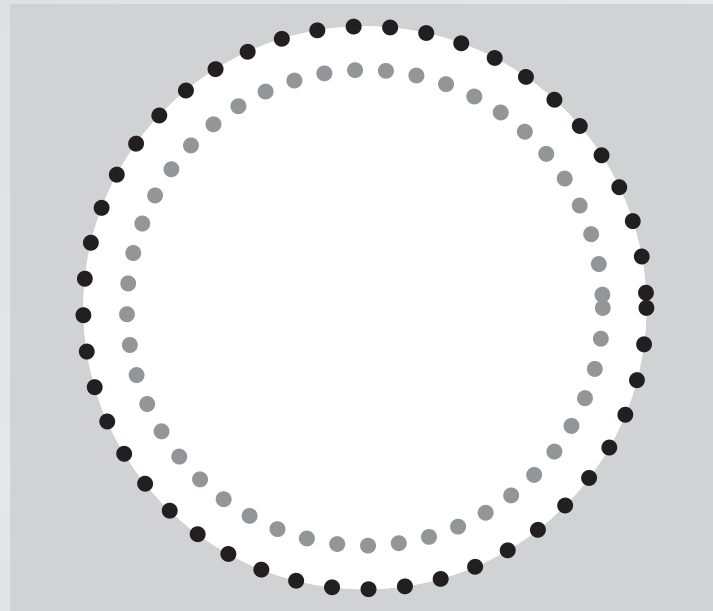
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Let's try it!

consider the atoms at the rim of the hole

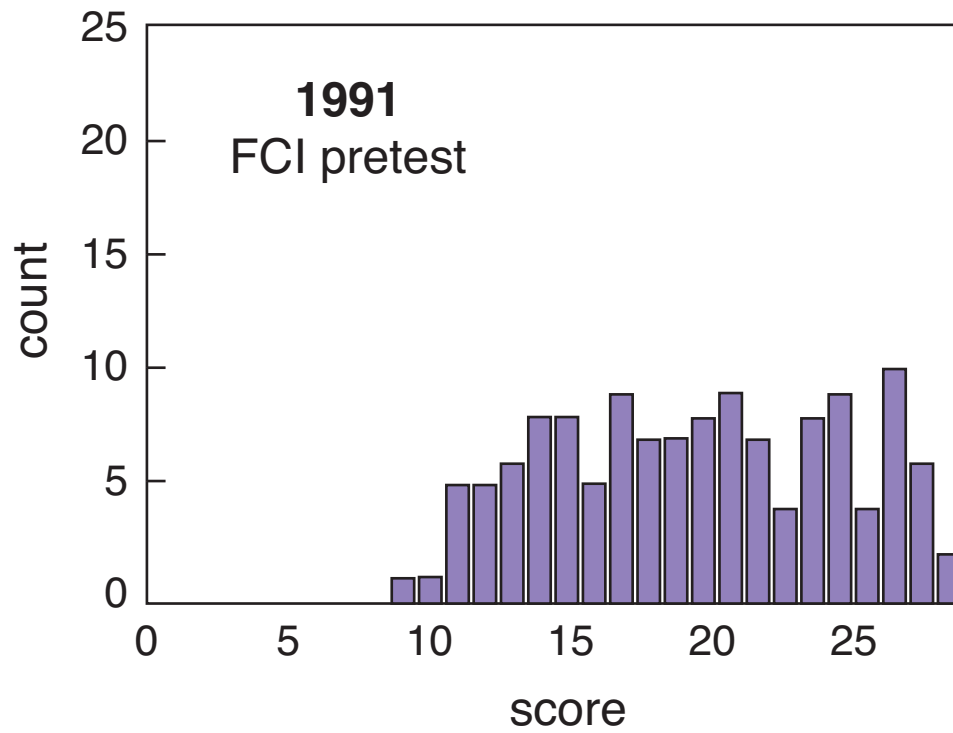


Results

is it any good?

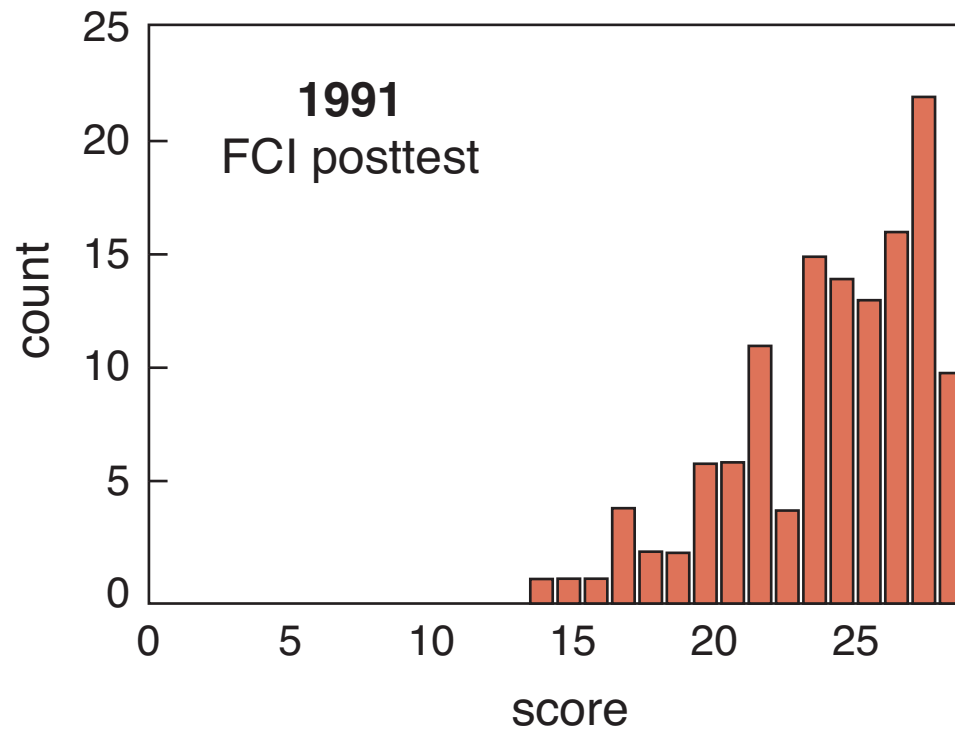
Results

first year of implementing PI



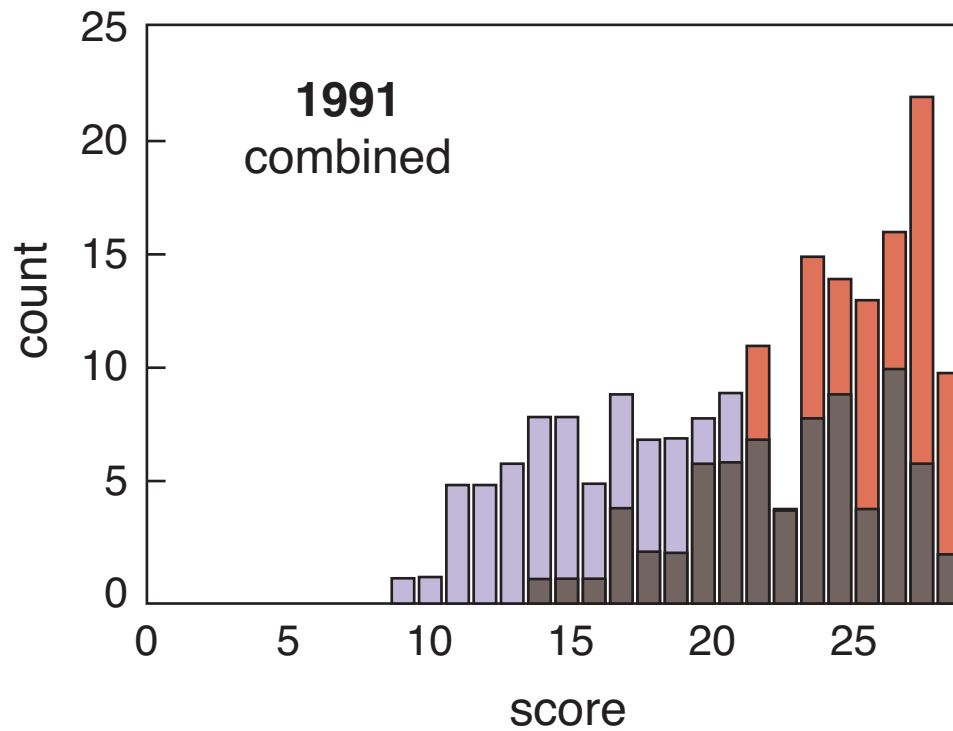
Results

first year of implementing PI



Results

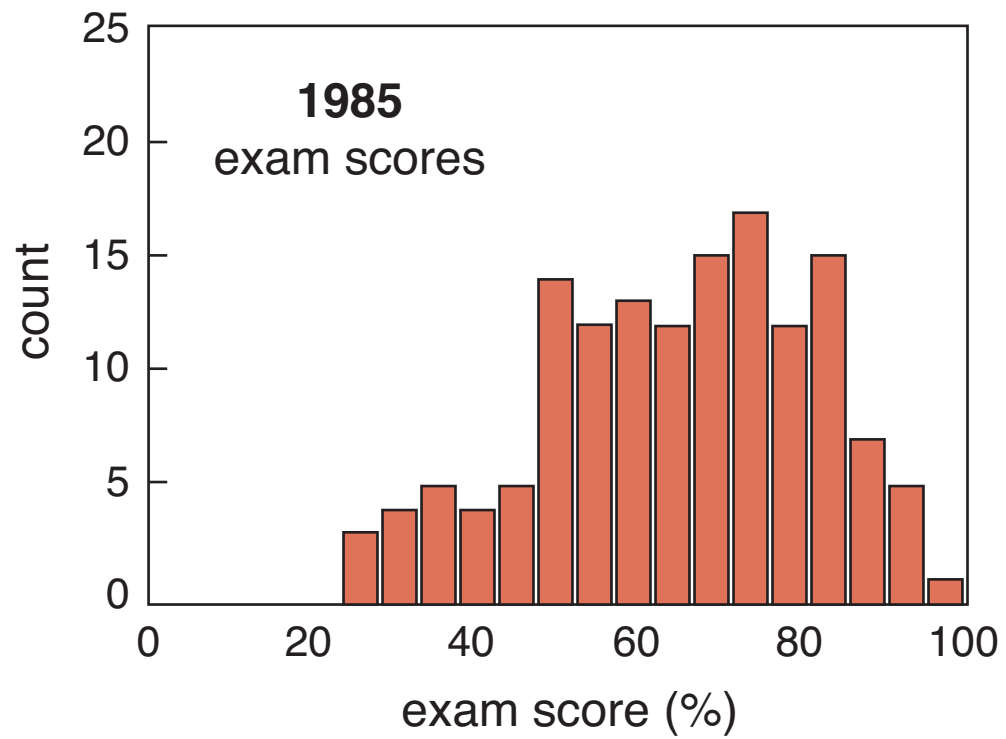
first year of implementing PI



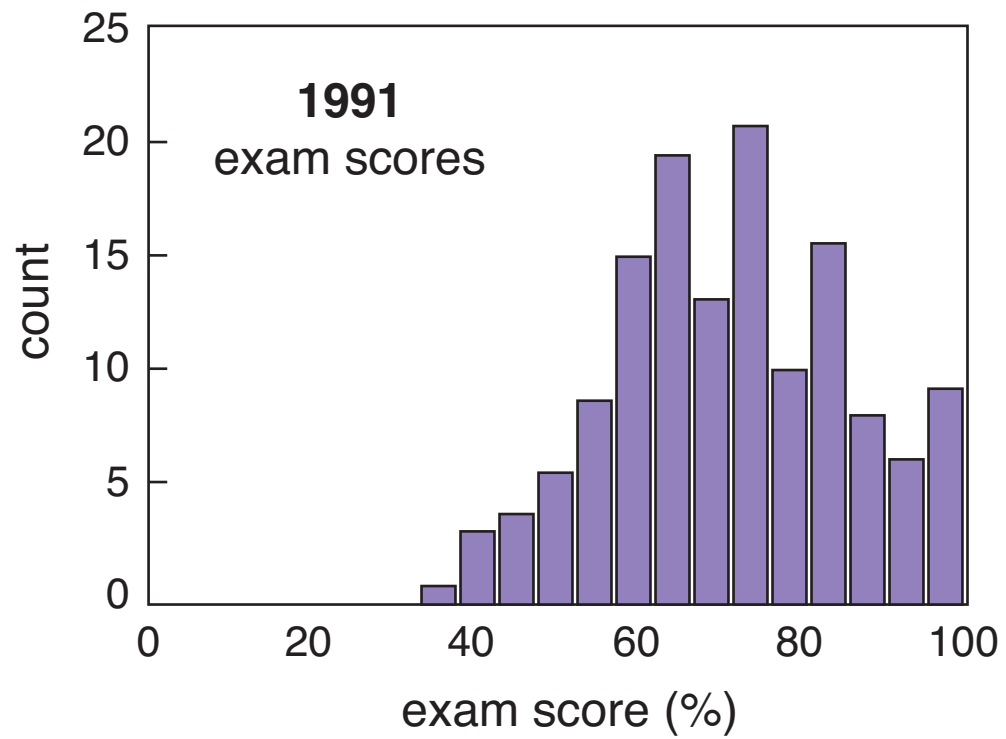
Results

what about problem solving?

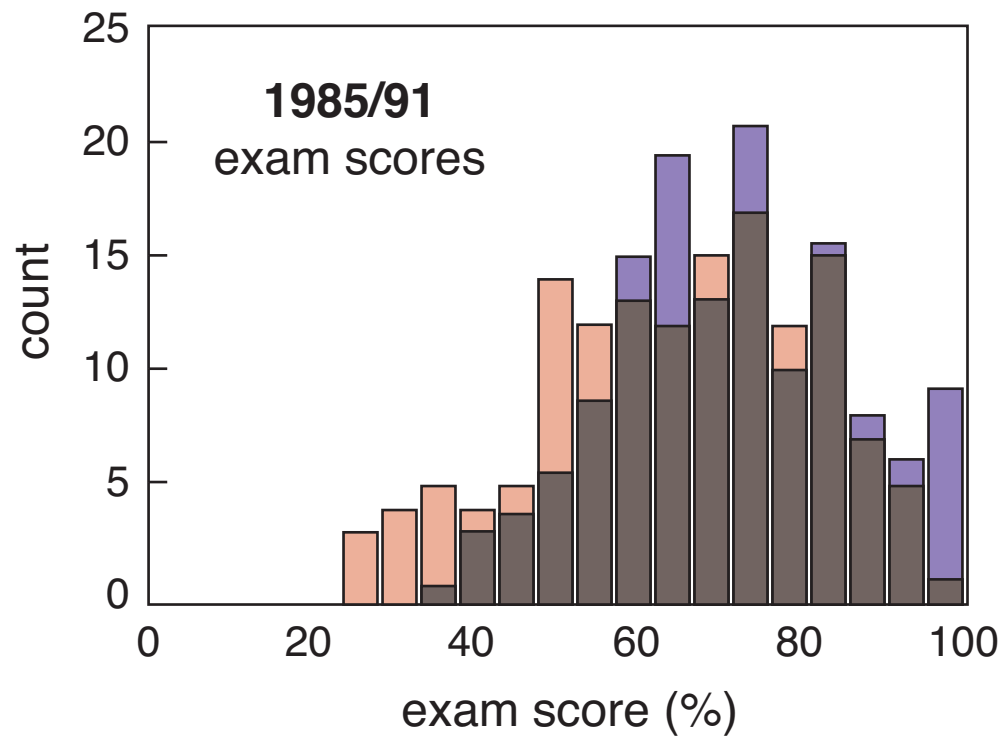
Results



Results



Results



Conclusion

**So better understanding leads to better
problem solving!**

Conclusion

So better understanding leads to better problem solving!

(but “good” problem solving doesn’t always indicate understanding!)

Summary

Education is no longer about transferring information

Nurture innovation by

- **making students develop arguments**
- **stimulating creativity and teamwork**

Funding:

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